CITY OF BANNING

STRATEGIC PLAN

2011-2016

UPDATE FALL 2012

City Council

Debbie Franklin ..... Mayor

Bob Botts ..... Mayor Pro Tem

Don Peterson ..... Council Member

Art Welch ..... Council Member

Edward Miller ..... Council Member

John McQuown ..... City Treasurer

Marie Calderon ..... City Clerk

Executive Management Team

Andy Takata ..... City Manager

June Overholt ..... Administrative Services Director/Deputy City Manager

Zai Abu Bakar ..... Community Development Director

Heidi Meraz ..... Community Services Director

Bill Manis ..... Economic Development Director

Fred Mason ..... Electric Utilities Director

Jeff Stowells ..... Fire Battalion Chief

Leonard Purvis ..... Police Chief

Duane Burk ..... Public Works Director

TAG LINE

"Proud History, Prosperous Tomorrow"

VISION STATEMENT

The City of Banning promotes and supports a high quality of life
that ensures a safe and friendly environment,
fosters new opportunities and provides responsive,
fair treatment to all and is the pride of its citizens.

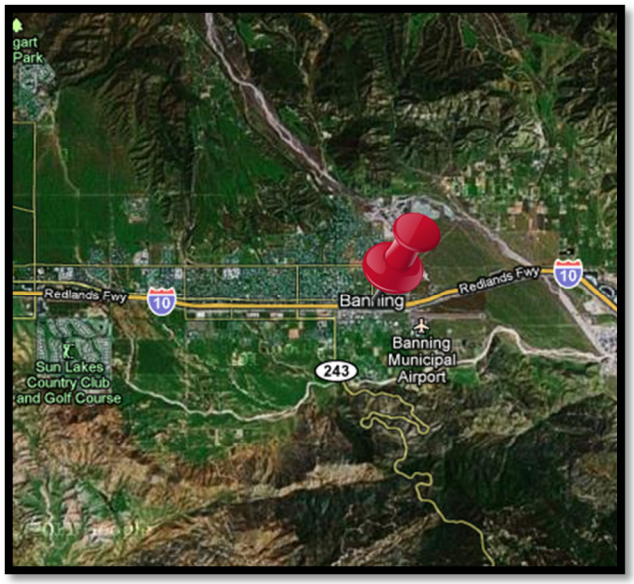
MISSION STATEMENT

***Our Banning City Government is actively concerned with the quality of life offered to our citizens and is constantly striving to improve that quality by*:**

- Maintaining the highest level of police, fire and paramedic services possible.
- Maintaining well-planned and safe neighborhoods for a strong community.
- Creating a downtown where you can live, work, shop and play.
- Generating new business opportunities and support existing businesses that generate jobs and revenue.
- Fostering post-high school education and training opportunities.
- Reducing traffic congestion and maintaining streets and sidewalks.
- Beautifying and keeping the city clean with landscaped corridors and gateways along with reducing all areas of blight.
- Maintaining City parks, recreation services and facilities.
- Improving airport, rail, streets and highways, and public transit uses for the betterment of the Pass Area residents and businesses.
- Supporting growth and maintenance of utilities and infrastructure to allow for responsible city growth and sustainability.
- Improving and creating safe public schools.
- Partnering and communicating with local entities.
- Celebrating the diversity that is the heritage of Banning's past and future.
- Overseeing revenue and budget expenditures that best serve the citizens of Banning.
- Promoting transparency and accountability as a requirement to good, fiscally responsible government.

City of Banning
Historical Information

The City of Banning is strategically located in Riverside County along the route of U.S. Interstate 10 approximately 25 miles northwest of Palm Springs and 82 miles east of Los Angeles. Beautifully located in the San Gorgonio Pass between the two highest mountain peaks in Southern California, Banning is only minutes away from many desert and mountain resorts. One of Banning's unique characteristics is that it provides the serenity of a rural setting yet has easy access to major metropolitan areas. Its unique location is at a relatively high altitude (2,350 feet) in the pass which provides a favorable year-round climate and air quality. Its municipal boundaries encompass 22.117 square miles.



Banning has a rich and colorful history. Its first permanent landmark, an adobe house, was built on a tract of land now known as the Gilman place, in 1854. The house was used as a stagecoach station and meal stop for many years. The Colorado Stage and Express Line included Banning on its route from Los Angeles to the Colorado River in 1862, where gold had been discovered. The railroad replaced the stagecoach in 1876.

Incorporated in 1913, Banning is a general law city with a council/manager type administration. The City has five elected council members, one of which is chosen mayor by the Council. The City Manager is the Chief Administrative Officer and is appointed by the City Council.

The City of Banning is a full service municipal government, which owns and operates its own electric and water utilities. It also offers its residents an airport, local police protection, municipal bus service, seven parks, a swimming complex, a seasonally operated play house bowl, as well as youth and leisure programs. Recreation opportunities are also abundant in nearby areas, which offer golfing, fishing, hiking, and equestrian trails.

City of Banning Goals

(Approved by the City Council on March 22, 2011)

Fiscal Stability - Achieve fiscal sustainability by managing city finances, services and assets to produce a balanced budget, to increase reserves and to maintain desired city services and facilities.

Public Safety - Provide police, fire and emergency services to maintain a safe and secure community.

Infrastructure and City Facilities - Provide infrastructure improvements needed to provide auto, bicycle and pedestrian mobility recreation opportunities, electricity, water and recycled water for the community.

Economic Development - Adopt and implement marketing, investment, and planning strategies to increase Banning's tax base, provide local jobs and increase shopping, restaurants and entertainment choices for residents and visitors (provide reasons for visitors to come to Banning).

Quality of Life - Build and maintain a high standard of community appearance, character and livability by effective planning and code enforcement, attention to long term vision and citizen involvement and recreation facilities and services.

Community Relations - Implement pro-active policies and programs which enhance resident-friendly service, responsiveness, two-way communication and transparency to achieve citizen trust of and respect of and involvement in the City.

Regional Cooperation and Partnerships - Advocate, create and participate in regional efforts, partnerships and cooperative arrangements to assist in achieving the City's goals.

City of Banning
Strategic Plan

UPDATE FALL 2012

EXECUTIVE SUMMARY

In January 2011, the City Council, City Manager and City Executive Management Team Members met in an open Strategic Planning Workshop to discuss the goals and direction of the City. At the conclusion of the workshop, the Council directed staff to begin working on a draft strategic plan. The goals identified in the workshop were brought back to council and approved on March 22, 2011.

Subsequently, in July 2011, the City Council, City Manager and City Executive Management Team met in an open Study Session to review the draft strategic plan and comment on any changes to the draft document. As a result of the Study Session, revisions were made to the draft plan and the final document was adopted at a public meeting held September 13, 2011 and is incorporated herein as Exhibit "A".

The document before you contains a number of ongoing policy initiatives identified by the City Council as well as specific goals and objectives that support these initiatives. Lastly, this document also contains milestones and information relative to progress of a certain goal and/or necessary resources needed to accomplish the same.

At this time, we bring forth an update to the Strategic Plan which was adopted in September 2011.

Again, I would like to extend my personal gratitude to the Executive and Administrative staff whose dedication and input proved invaluable in the preparation and implementation of this plan.

Respectfully submitted,

Andy Takata
City Manager
City of Banning

City of Banning Strategic Plan

Action Steps / Strategic Priority

UPDATE FALL 2012

CITY OF BANNING

STRATEGIC PLAN 2011-2016

UPDATE FALL 2012

Goal #1: FISCAL STABILITY - *Achieve fiscal sustainability by managing city finances, services and assets to produce a balanced budget, to increase reserves and to maintain desired city services and facilities.*

Strategic Priority Action Steps	Dept.	Priority 1-3 (1-Highest; 3- Least Urgent)	Project Name and Description	Milestone Targets (MM/YR)	Completion Date	Necessary Resources/Additional Costs/Comments (Hours w/ Personnel or Consultant Budget where applicable)
A-1	Admin Svcs Finance	1	Balanced Budget	FY2013	Complete FY2013	FY13 budget presented as balanced with conservative assumptions including employee negotiations.
B-1	Admin Svcs Finance	1	Revenues – Advocate against State Takeaways	Ongoing	Ongoing	Elected Officials; City Manager = Time & Travel Costs Lobbyist = Retainer
C-1	Admin Svcs Finance	1	Revenues – Increase revenue streams (address revenue leakage)	Ongoing	Ongoing	Hours = unknown; March 2012 hired Utility Analyst to verify Utility revenues with progress being made. Other departments increasing their efforts to protect revenue streams.
D-1	Admin Svcs Finance	1	Revenue – Increase revenue streams (existing revenues)	Ongoing	Ongoing	Sporadic efforts with limited staff to do analysis question deviations, contact other agencies.
E-1	Admin Svcs Finance	1	Revenue – Increase revenue streams (NEW revenues)	Ongoing	Ongoing	No staff available to evaluate options and ideas.
F-1	Admin Svcs Finance	1	Expenditures – Reduce costs (employee negotiations)	Ongoing	Fall 2012	+/- 200 hours (City Attorney, Administrative Services Director, Deputy Human Resources Director) = negotiations time.
G-1	Admin Svcs Finance	1	Expenditures – Reduce costs (other)			Hire Finance staff person (purchasing focus). Research deals/negotiate cost reductions.
H-1	Admin Svcs Finance	2	Revenues – Fee Review	Under review	Under review	Limited staff available; finance hours to complete = +/-200 hrs. depending on who is involved and continuity of project. $ needed for consultant; OR current strategy is phased approach of utilizing an intern. Establish escalator index where allowed by Prop. 26.

CITY OF BANNING

STRATEGIC PLAN 2011-2016
UPDATE FALL 2012

Goal #1: FISCAL STABILITY - *Achieve fiscal stability by managing city finances, services and assets to produce a balanced budget, to increase reserves and to maintain desired city services and facilities.*

Strategic Priority Action Steps	Dept.	Priority 1-3 (1-Highest; 3- Least Urgent)	Project Name and Description	Milestone Targets (MM/YR)	Completion Date	Necessary Resources/Additional Costs/Comments (Hours w/ Personnel or Consultant Budget where applicable)
I-1	Admin Svcs Finance	2	Revenues – Fee review		2013 or 2014	Fee review for Water and Wastewater scheduled for 2013. Impact fee review scheduled for 2013. Other user fee review addressed as needed by departments. Full review subject to staffing availability.
J-1	Admin Svcs Finance	2	Reserves – Update policy	Complete	Complete	
K-1	Admin Svcs Finance	2	Reserves – Increase		Unknown	Ability to increase reserves is subject to a balanced budget and excess revenues.
L-1	Admin Svcs Finance	3	Enterprise Resource Planning (ERP) Software	RFP 2015	Unknown	Staff time and consultants to conduct business process review, project development, bid requests, proposal evaluations and implementation strategies. Achieving efficiencies and functionality for staff and citizens is a high priority which will likely be accomplished through changing the software.
M-1	Electric	2	Ongoing Electric Rate Evaluation	Ongoing	Ongoing	Utilize computer software tool developed by Navigant Consulting to determine Electric rate requirements. This evaluation is performed on a regular basis. Staff will keep Council informed of issues affecting the Electric Utility costs and potential rate impact.
N-1	Public Works	1	Submittal of Grant Applications	Ongoing		Utilize eCivis online grant management to locate information on all available grants.

CITY OF BANNING

STRATEGIC PLAN 2011-2016
UPDATE FALL 2012

Goal #2: PUBLIC SAFETY - *Provide police, fire and emergency services to maintain a safe and secure community.*

Strategic Priority Action Steps	Dept.	Priority 1-3 (1-Highest; 3- Least Urgent)	Project Name and Description	Milestone Targets (MM/YR)	Completion Date	Necessary Resources/Additional Costs/Comments (Hours w/ Personnel or Consultant Budget where applicable)
A-2	Fire	1	Continue current staffing through contract with CalFire	1/1/2012	6/30/2012	Renewal of agreement pending. Engine 20 shared equally between equally Banning, County and Beaumont.
B-2	Fire	2	Fund inspector position	Jul-11	Unknown	$106,000 (lack of funds/not funded)
C-2	Fire	2	Increase staffing as city grows FYI: SQ = Paramedic Squad E = Engine 5 = 5 person staffing 4 = 4 person staffing	As growth happens	As growth happens	CFD for staffing; mitigation funds for equipment. Squad (SQ) = $809,400 for 5 person staffing; Engine (E) = $1,113,000; Squad (SQ) = $650,000 for 4 person staffing; 4 person increase staffing uses a person from the current engine staffing, but this will increase OT.
D-2	Police	1	CFD's – Impact based on level of new developments.	Ongoing	Ongoing	Required with PARDEE development agreement.
E-2	Police	1	Awarding of Grants through State and Federal Programs throughout the year.	Ongoing	Ongoing	Continue to seek federal grants.
F-2	Police	1	Contract with BUSD for High School SRO.	Jul-12	Jun-13 (FY12-13) Complete	School funded position
G-2	Police	1	Continue to make our community the safest as possible. As the population grows, strive to keep the violent and property crimes down.	Ongoing Annually	Ongoing	Banning continues to be a safe place to live based on the annual reports of crime.
H-2	Police	2	Morongo Agreement	Ongoing	Ongoing	Discussions ongoing to seek long term agreement.
I-2	Police	3	Influence perceptions (increase awareness of low crime rates/interaction with Press to manage positive articles, etc.)	Ongoing	Ongoing	Police Admin Staff – Coordinate community meetings. CM/Police Chief/Admin Staff – Meet with Press to produce positive articles, etc.

CITY OF BANNING

STRATEGIC PLAN 2011-2016

UPDATE FALL 2012

Goal #3: INFRASTRUCTURE AND CITY FACILITIES - *Provide infrastructure improvements needed to provide auto, bicycle and pedestrian mobility recreation opportunities, electricity, water and recycled water for the community.*

Strategic Priority Action Steps	Dept.	Priority 1-3 (1-Highest; 3- Least Urgent)	Project Name and Description	Milestone Targets (MM/YR)	Completion Date	Necessary Resources/Additional Costs/Comments (Hours w/ Personnel or Consultant Budget where applicable)
A-3	Comm. Develop.	1	Amendment to the General Plan Circulation Element	Jul-11	Jan-13	$200,000 – Consultant costs; cost estimates to amend the Level of Service (LOS) standards and deletion of Highland Home Road from the Circulation Element. Overlap with Public Works. The draft Environmental Impact Report (EIR) is out for Public Review from September 21st to November 5th, 2012. December 2012 – target date (Planning Commission).
B-3	Comm. Develop.	2	Amendment to the General Plan Parks and Recreation Element to correspond with the adoption of the current Parks Master Plan.	Jul-11	Jan-13	Using internal staff which is already budgeted in the current and next fiscal year. Will need to take the amendment with another General Plan Amendment to ensure that the City is keeping with the maximum 4 amendments per year as permitted by State law.
C-3	Electric	2	Update Electric Utility 10-Year Master Plan	Jul-13	Dec-13	Consultant budget $120,000. Will also require assistance from Electric Utility personnel. The consultant cost estimate is based on the previous Master Plan, which was completed in 2004. Actual cost may be higher.
D-3	Fire	1	Retain Engine 20	Jul-11	Completed	For further information, please see the previous page (Goal#2: Item No. A-2).
E-3	Public Works	1	Restoration of the Whitewater Diversion Pipeline Flume	Dec-15	2016	10% of total costs of repairs (unknown)
F-3	Public Works	1	Irrigation Water System. Phase 1 of the recycled water system (Design only)	Dec-11	2012	Design completed in 2011 for Phase 1 (Segment A); Phase 2 (Segment B) and Phase 3 (Segment C).
G-3	Public Works	1	Improvements to the Existing Wastewater Treatment Plant	Ongoing	Ongoing	2011 Design complete and modification to Water Reclamation Plant idea.
H-3	Public Works	1	Continual discussion regarding the Recycled Water Plant	Dec-12	Ongoing	2011 – Funding available Council approval needed.
I-3	Public Works	1	SB-821 Grant Submittal	Mar-11	Apr-11	30 hours; complete/pending results.
J-3	Public Works	1	Annual Street Overlay Project	Ongoing	Ongoing	Measure "A" (RAC Grant rubberized asphalt)
K-3	Public Works	1	Sunset Avenue Grade Separation	Dec-12	Dec-14	CFD/AD needed for add'l. 10 mil. ($20 mil. in hand via grant)
L-3	Public Works	1	Courthouse Infrastructure	Sep-11	Completed	
M-3	Public Works	1	Joshua Palmer	Sep-11	Dec-12	Cooperation w/ other agencies required; private funding. Plan is completed.

CITY OF BANNING

STRATEGIC PLAN 2011-2016
UPDATE FALL 2012

Goal #3: INFRASTRUCTURE AND CITY FACILITIES - *Provide infrastructure improvements needed to provide auto, bicycle and pedestrian mobility recreation opportunities, electricity, water and recycled water for the community.*

Strategic Priority Action Steps	Dept.	Priority 1-3 (1-Highest; 3- Least Urgent)	Project Name and Description	Milestone Targets (MM/YR)	Completion Date	Necessary Resources/Additional Costs/Comments (Hours w/ Personnel or Consultant Budget where applicable)
N-3	Public Works	2	Annual Waterline Replacement Program. Replacement of various waterlines within the City.	Jan-12	Ongoing	Out to bid.
O-3	Public Works	2	Supervisor Control Data Acquisition (SCADA) System. Replacement of existing system to manage water production and reliability.	Dec-12	2013	Funding (from Water).
P-3	Public Works	2	Airport	June-11	June-11 See notes	2011 AWOS System complete; 2011-12 Taxi-way modifications awaiting FAA approval. Approved and under design.
Q-3	Public Works	2	Banning Water Canyon Replacement Phase 1. Replacement of transmission waterline which supplies the majority of the City's water.	Jan-12	2015	Financing Needed
R-3	Public Works	3	Sun Lakes Blvd. (Extension to Sunset)		Unknown	Measure A
S-3	Public Works	3	Pre-Amps at Signals (Highland Springs)		Unknown	No Funding
T-3	Public Works	3	Golf Carts	Unknown	Unknown	No Funding (contingent upon right-of-way, vehicle code changes and funding).

CITY OF BANNING

STRATEGIC PLAN 2011-2016
UPDATE FALL 2012

Goal #4: ECONOMIC DEVELOPMENT - *Adopt and implement marketing, investment, and planning strategies to increase Banning's tax base, provide local jobs and increase shopping, restaurants and entertainment choices for residents and visitors (provide reasons for visitors to come to Banning).*

Strategic Priority Action Steps	Dept.	Priority 1-3 (1-Highest; 3- Least Urgent)	Project Name and Description	Milestone Targets (MM/YR)	Completion Date	Necessary Resources/Additional Costs/Comments (Hours w/ Personnel or Consultant Budget where applicable)
A-4	Econ. Develop.	2	Inventory of vacant commercial and industrial properties in the City and making it available on the City's website.	Complete	May 2011 + semi-annual updates	.25 person/$15,000. The inventory is published on the City's website. The cost relates to continuing updates and working with relators/brokers and property owners.
B-4	Econ. Develop.	2	Improvements to the City's website for marketing purposes.	Fall 2012	Monthly Update	.25 person/$15,000. This includes initial redesign and ongoing updates.
C-4	Econ. Develop.	3	Business Retention and Expansion Survey	May-11	Dec-12 w/ Ongoing Follow up	Economic Development Director to do initial contacts with businesses.
D-4	Econ. Develop.	3	International Council of Shopping Centers (ICSC) Membership for 2 attendees for attendance at 2 ICSC events.	May/Sep Annually	Same as milestone	City Manager & Economic Development Director
E-4	Econ. Develop.	1	Economic Development Plan	Ongoing	Ongoing	Strategy being reevaluated with elimination of CRA. Council did approve an economic incentive ordinance June 2012.
F-4	Econ. Develop.	1	Hire an Economic Development/Redevelopment Director	Complete	Complete Nov-11	New Director position filled.
G-4	Econ. Develop.	1	Economic Development Brochure and Marketing Packet	Apr-11	Complete	Ongoing inserts and material is added to packet.
H-4	Electric	1	Promote Electric Utility Incentives for Large Commercial customers and Existing Large Commercial customers that expand their business.	Ongoing	Ongoing	The Electric Utility implemented two new programs (Economic Dev. Rate Program and the Business Retention Rate Program) to attract new large commercial customers and retain existing customers.

CITY OF BANNING

STRATEGIC PLAN 2011- 2016
UPDATE FALL 2012

Goal #5: QUALITY OF LIFE - *Build and maintain a high standard of community appearance, character and livability by effective planning and code enforcement, attention to long term vision and citizen involvement and recreation facilities and services.*

Strategic Priority Action Steps	Dept.	Priority 1-3 (1- Highest; 3- Least Urgent)	Project Name and Description	Milestone Targets (MM/YR)	Completion Date	Necessary Resources/Additional Costs/Comments (Hours w/ Personnel or Consultant Budget where applicable)
A-5	Comm. Develop.	1	Continue to build attractive and walkable Downtown.	Ongoing as part of land develop.	Ongoing as part of land develop.	Utilize existing staff; done as part of development review and verify during construction. Multi-tenant commercial development must have property management to ensure the ongoing maintenance of properties.
B-5	Comm. Develop.	2	Effective planning	Jan-12	Ongoing	$65,000 for an assistant planner. An additional planner is needed to provide and improve customer service to "mom and pop" developers who are not as familiar with development regulations, including state and environmental laws.
C-5	Comm. Develop.	1	Establish priorities for Code Enforcement (communicate with residents, be pro-active)	Jun-11	Ongoing priorities approved by City Council 4/24/12	Use existing staff plus an additional officer = $70,000 (salary + benefits) for enhanced code enforcement; for pro-active code enforcement - need 1 more code officer.
D-5	Comm. Develop.	3	Art in Public Places	Ongoing	Ongoing as part of downtown development	Ongoing as part of land development. We cannot accomplish full citywide implementation w/ our current staffing. Art in Public Places is required only in the Downtown Commercial District. Staff is to develop policies and standard criteria.
E-5	Comm. Develop.	3	Encourage new residential development	Jun-12	Ongoing	$65,000 (salary + benefits) for an assistant planner. Please Note: This is the same position as listed above (A-5 & B-5).
F-5	Comm. Svcs.	3	Long term vision for Community Services Department (Involvement, Facilities and Programs). Contingent upon budget.	Unknown	Unknown (Cannot be accomplished w/ current staffing levels)	$78,000 (Salary & Benefits) – Annual cost for the creation of a Recreation Manager position. Moved to priority level 3 – cannot recommend unless programs pay to fund this position. Staffing priorities and implementation to be reviewed.
G-5	Comm. Svcs.	2	Marketing & Development of Programs (when budget allows)	TBD	TBD	Cannot be accomplished with current staff level. Goal # 2 "Quality of Life" – * same as above.

CITY OF BANNING

STRATEGIC PLAN 2011-2016
UPDATE FALL 2012

Goal #5: QUALITY OF L IFE - *Build and maintain a high standard of community appearance, character and livability by effective planning and code enforcement, attention to long term vision and citizen involvement and recreation facilities and services.*

Strategic Priority Action Steps	Dept.	Priority 1-3 (1-Highest; 3- Least Urgent)	Project Name and Description	Milestone Targets (MM/YR)	Completion Date	Necessary Resources/Additional Costs/Comments (Hours w/ Personnel or Consultant Budget where applicable)
H-5	Electric	2	Downtown Electric Underground Project	Jun-11	Dec-13	Cost for this project is estimated at $2.8 mil. This project will help clean up the Downtown Corridor and make it more attractive to potential Commercial customers.
I-5	Fire	2	Fund Inspector (this is listed on Goal #2 but will also apply to Goal#5)			Listed in Goal#2 (to avoid duplication there is no cost shown w/ Goal#5). Inspecting all public buildings can improve this goal.
J-5	Public Works	2	City Monuments	2013	2013	No funding
K-5	Public Works	2	Repplier Park Bowl	Jun-13	Jun-14	Design complete; No funding
L-5	Public Works	3	Roosevelt Williams Park	2013	2014	No funding

CITY OF BANNING

STRATEGIC PLAN 2011-2016
UPDATE FALL 2012

Goal #6: - *Implement pro-active policies and programs which enhance resident-friendly service, responsiveness, two-way communication and transparency to achieve citizen trust and respect of involvement in the City.*

Strategic Priority Action Steps	Dept.	Priority 1-3 (1- Highest; 3- Least Urgent)	Project Name and Description	Milestone Targets (MM/YR)	Completion Date	Necessary Resources/Additional Costs/Comments (Hours w/ Personnel or Consultant Budget where applicable)
A-6	Comm. Develop.	2	Community Forums and Meetings	Ongoing	Ongoing	Utilize existing staff; this is to be done in conjunction with land development or general plan amendment of specific issues that are of citywide or of neighborhood concern.
B-6	Electric	2	Utility Customer Service Software and Phone Systems.	Ongoing	Dec-12	The Electric Utility will continue to work with the Finance Dept. to fully utilize the existing systems, while looking at the feasibility of implementing new more effective systems.
C-6	Public Works	1	Effective Management of Waste Management	Ongoing	Ongoing	Utilize existing staff/continual communications and coordination with Waste Management, etc.

CITY OF BANNING

STRATEGIC PLAN 2011-2016
UPDATE FALL 2012

Goal #7: REGIONAL COOPERATION AND PARTNERSHIPS - *Advocate, create and participate in regional efforts, partnerships and cooperative agreements to assist in achieving the City's Goals.*

Strategic Priority Action Steps	Dept.	Priority 1-3 (1-Highest; 3- Least Urgent)	Project Name and Description	Milestone Targets (MM/YR)	Completion Date	Necessary Resources/Additional Costs/Comments (Hours w/ Personnel or Consultant Budget where applicable)
A-7	Comm. Develop.	3	SCAG – Activities	Ongoing	Ongoing	0.25 persons (or $20,000) to monitor SCAG activities. Currently not budgeted.
B-7	Electric	2	Participation in Electric Industry organizations that benefit the City (SCPPA, CMUA, APPA, WUC, etc.)	Ongoing	Ongoing	Approximately 680 man-hours per year are spent participating in Electric industry organizations. The City obtains a tremendous ROI on our participation in the SCPPA and CMUA organizations. Staff will continue to maximize this benefit.
C-7	Fire	2	Regional Fire Costs	Jul-11	Jul-12	Pass Area Cities and County. Unknown cost – Banning is currently receiving funding from the County and Beaumont. Banning will be asked for funds under the regional concept.
D-7	Public Works	1	Member of Riverside Council of Governments Solid Waste Technical Committee	Bi-monthly Mtgs.	Bi-monthly Mtgs.	$3,900 annually – Funded.
E-7	Public Works	1	Member of the Western Riverside Council of Governments Public Works Committee (TAC TUMF participation)	Monthly Meetings	Monthly Meetings	Staff time to attend meetings.
F-7	Public Works	1	Imported Water Meeting, discussion of delivery in regards to State Project Water.	Monthly	Monthly	$5,400 Annually
G-7	Public Works	1	Watermaster, development of Beaumont management zone.	Qrtrly. Meetings	Qrtrly. Meetings	Staff time to attend meetings.
H-7	Public Works	2	Member of Western Riverside County Clean Cities Coalition	Monthly Meetings	Monthly Meetings	$6,000 annually – Funded.
I-7	Public Works	2	Desert Task Force, discussion on updates/revisions to the City's Stormwater Discharge Permits.	Monthly	Monthly	$12,000 Annually; total = $24,000 annually for permit.
J-7	Public Works	3	Inland County Water Agencies, discussion of water issues within the county and agencies.	Monthly	Monthly	$1,300 Annually